BP Operating Management System
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BP at a glance

Countries of operation: 78
Number of employees: 73,000
Sales and other operating revenues: $299 billion
Underlying replacement cost profit: $12.7 billion
Barrels of oil equivalent produced per day: 3.7 million

Proved reserves: 19,945 million boe
New exploration access: 63,000 square kilometres
Retail sites: 18,700
Refinery throughputs per day: 1.7 million barrels
Petrochemicals produced: 11.9 million tonnes

As at, or for the year ended, 31 December 2018.
BP’s Operating Management System

1. Why an Operating Management System?

2. What is BP’s OMS?
   i. Elements of Operating
   ii. Local Business Processes
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3. Embedding & Sustaining OMS
Why an Operating Management System?

• BP aims to create long-term value for shareholders by meeting growing demand for energy in a safe and responsible way.

• OMS provides the foundation: a systematic and consistent approach for managing operating activities, helping to continuously improve performance, while meeting our commitment for operations: safe, reliable, compliant.
Our Operating Management System (OMS) sets out BP’s principles for good operating practice. Through its application, our people deliver safe, compliant and reliable operations.

Our Performance Improvement Cycle drives continuous improvement and we assess our performance against the OMS requirements through self-verification, assurance and audit.

I expect everyone in BP to have a deep understanding of how OMS applies to them, their team and the work they do each day. Working within OMS is the best way to deliver sustainable operating success in BP, making us a stronger and safer company.

Bob Dudley,
Group Chief Executive
What is BP’s OMS?

- OMS provides a single framework for our operations
- OMS applies whenever BP carries out, or uses a contractor to carry out, operating activities
- OMS has two purposes:
  1. Manage HSSE and operational risks in our operating activities by setting out what we need to do.
  2. Improve the quality of our operating activities through an annual Performance Improvement Cycle.
BP’s Operating Management System (OMS)
8 Elements of Operating

- People
- Performance
- Process
- Plant
- Leadership
- Results
- Privilege to Operate
- Risk
- Organization
- Process
- Optimization
- Assets
- Procedures
- Plant
8 Elements of Operating

Element 1 Leadership
Principle: Our operating leaders are competent, exhibit visible, purposeful and systematic leadership and are respected by the organizations they lead.

Element 2 Organization
Principle: We have fit for purpose and agile organizations staffed with competent people and teams.

Element 3 Risk
Principle: The workforce at all levels of our organization understands and manages operating risk to prevent accidents and harm to people, to reduce damage to the environment and to achieve competitive performance.

Element 4 Procedures
Principle: We document and rigorously follow procedures for safe, reliable and compliant operations.

Element 5 Assets
Principle: Our plants, facilities, assets and floating systems are fit for purpose throughout the lifecycle of the operation.

Element 6 Optimization
Principle: Our operations are continuously optimized to improve performance and delivery from our assets.

Element 7 Privilege to operate
Principle: We deliver what is promised and address issues raised by our key stakeholders.

Element 8 Results
Principle: Measurement is used to understand and sustain performance.
Local Business Processes
Local Business Processes

- Processes are defined through BP Requirements
  - Policies
  - Procedures
  - Practices
  - Guides
Embedding & Sustaining OMS

1. High level of leadership commitment to OMS
2. OMS is the way the business is run
3. OMS is used to manage key risks (not only HSSE)
4. OMS is used to bring standardisation and economies of scale
5. OMS is used as a platform for organisational learning
6. OMS is used as a platform for CI
7. OMS taxonomy used as a common language
8. OMS is used to onboard new businesses